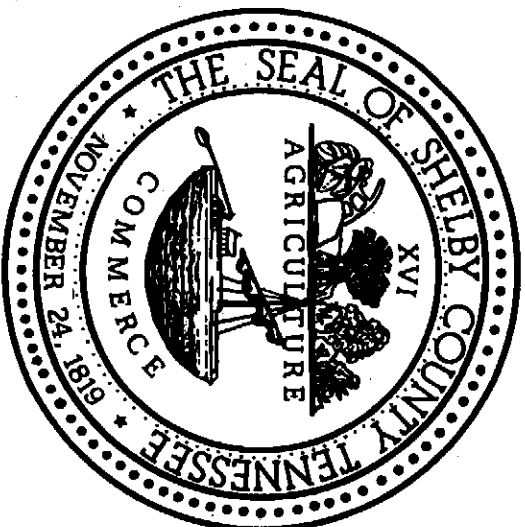


# CAPITAL IMPROVEMENT PROGRAM



Fiscal Years 2009 through 2013

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## ***CAPITAL IMPROVEMENT BUDGET***

The Capital Improvement Program (CIP) is a five-year budget for capital expenditures, as defined below. Each capital project, along with its estimated cost, is described and the combined financial requirements are summarized on the following pages.

The five-year Capital Improvement Program is approved in total, although only projects in the first year are included in the Capital Improvement Budget. Projects in the approved Capital Improvement Budget are subject to subsequent appropriation by the Board of Commissioners.

A Capital Improvement Project is defined to encompass those steps required to design and construct or purchase a self-contained capital asset. A capital improvement includes only those items constructed or purchased which involve a cost of not less than one hundred thousand (\$100,000) dollars or involve the acquisition of land regardless of cost. Each project must have a useful life of not less than ten (10) years following their acquisition. However, computer hardware and software projects with a combined cost of not less than \$100,000 and having an estimated life of 5 to 10 years may be acquired with bonds to be retired in 7 years or less. All costs which represent items that are physically a part of a building qualify if the construction or renovation project exceeds a cost of \$100,000. Otherwise, each component of a project must have a cost in excess of \$20,000 and the project must exceed \$100,000. Recurring annual expenditures for maintenance or repairs of existing capital improvements are excluded from this type of funding. Planned asset acquisitions, which do not meet this definition, are requested as a part of the operating budget.

On the individual projects listed herein, the amounts reflected for "prior year" are only for the project being approved. Any past projects that have been completed, will no longer have their associated costs listed as "prior year."

## **FUNDING OF CIP BUDGET**

Year one of the CIP Budget establishes the specific projects and the maximum amount of contracts that may be awarded and approved for the fiscal year. Projects may be completed and contractors paid within the fiscal year or construction may continue into one or more future years.

Funding for the county's portion of the CIP Budget is generally obtained through a short term borrowing program or, the issuance of long term general obligation debt. A short term borrowing program may be established each fiscal year to cover the estimated amount of current year payments for projects authorized in that year as well as the payments expected from projects appropriated in previous fiscal years and continuing into the current year. When short term borrowing is used, it is converted to long term general obligation debt within approximately two years after the initial sale.

If a short term borrowing program is utilized, then in addition to establishing the borrowing program size, the County Commission must approve and adopt an initial authorizing bond resolution that provides the funding for the current fiscal year's capital plan. The amount to be authorized in this resolution is based on the assumption that all allocations in the current fiscal year's plan will be appropriated. Any unused prior year authorization may carry forward and be netted against the current year's requirement.

In fiscal 2006 and 2007, the County provided \$13.9 million and \$11.7 million, respectively, from the General Fund to CIP for pay-as-you-go rather than debt issuance. Pay-as-you-go funds will generally be used for projects that do not constitute assets of Shelby County, for smaller projects, projects that have a shorter useful life, and other non-school projects. All fiscal 2009 non-school projects are expected to be paid from pay-as-you-go funds. The County intends to develop an ongoing pay-as-you-go program to the extent funding can be identified.

# **SHELBY COUNTY GOVERNMENT FIVE YEAR FY 2009 - 2013 CAPITAL IMPROVEMENT PROGRAM**

	FY 2009	FY 2010	FY 2011	FY 2012	FY2013	FIVE YEAR TOTAL
REIMBURSEMENT-OTHER LOCAL GOVT	200,000	200,000	0	0	0	400,000
REIMBURSEMENT-CITY OF MEMPHIS	775,000	675,000	1,250,000	250,000	250,000	3,200,000
STATE FUNDING	8,000,000	500,000	0	0	17,433,000	25,933,000
FEDERAL FUNDING	1,520,000	1,000,000	1,000,000	1,000,000	1,000,000	5,520,000
MED PRINCIPAL AND INTEREST	524,327	524,327	524,327	524,327	524,327	2,621,635
DEPOT PRINCIPAL AND INTEREST	353,782	308,950	328,557	319,306	323,681	1,635,276
TRANSFER FROM DEBT SERVICE FUND	6,476,000	6,540,000	6,604,000	6,672,000	6,740,000	33,032,000
PAY AS YOU GO	11,769,000	0	0	0	0	11,769,000
G.O. BONDS	56,749,000	13,360,000	8,017,600	6,803,000	7,521,000	92,450,600
<b>TOTAL REVENUES</b>	<b>86,367,109</b>	<b>23,108,277</b>	<b>17,725,484</b>	<b>15,568,633</b>	<b>33,792,008</b>	<b>176,561,511</b>
PUBLIC WORKS	12,684,000	1,900,000	6,320,000	1,875,000	1,200,000	23,979,000
PARKS	900,000	0	0	0	0	900,000
PUBLIC HEALTH	1,180,000	650,000	2,300,000	300,000	300,000	4,730,000
JUSTICE SYSTEM	1,575,000	500,000	851,600	1,300,000	1,000,000	5,226,600
GENERAL GOVERNMENT	6,150,000	16,225,000	4,400,000	8,250,000	27,444,000	62,469,000
SCHOOLS	60,000,000	TBD	TBD	TBD	TBD	60,000,000
TRANSFER TO DEBT SERVICE FUND	878,109	833,277	853,884	843,633	848,008	4,256,911
EMCP INTEREST & ISSUANCE EXPENSE	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	15,000,000
<b>TOTAL ALLOCATIONS</b>	<b>86,367,109</b>	<b>23,108,277</b>	<b>17,725,484</b>	<b>15,568,633</b>	<b>33,792,008</b>	<b>176,561,511</b>
COUNTY'S SHARE OF ALLOCATIONS (1)	74,994,000	19,900,000	14,621,600	13,475,000	14,261,000	137,251,600

(1) Includes transfer from debt service, swap proceeds, pay as you go proceeds, and general obligation bonds.

TDB - Funding for school capital needs will be determined by the Shelby County Board of Commissioners in the future based upon the recommendations of the Needs Assessment Committee.

**SHELBY COUNTY GOVERNMENT  
FIVE YEAR  
CAPITAL IMPROVEMENT PROGRAM**

DIVISION: PUBLIC WORKS PROJECT	FY 2009    FY 2010    FY 2011    FY 2012    FY 2013					TOTAL PLAN
Brunswick Road	0	0	120,000	675,000	0	795,000
Fite Road	10,000,000	0	0	0	0	10,000,000
Holmes Road	0	0	5,000,000	0	0	5,000,000
Chickasaw Basin Authority	284,000	700,000	0	0	0	984,000
Metro Groundwater Study	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	6,000,000
Cotton Creek Sewer System	1,200,000	0	0	0	0	1,200,000
<b>TOTAL</b>	<b>12,684,000</b>	<b>1,900,000</b>	<b>6,320,000</b>	<b>1,875,000</b>	<b>1,200,000</b>	<b>23,979,000</b>

# PUBLIC WORKS SUMMARY

REVENUE SOURCE/ ALLOCATION TYPE	PRIOR YEARS	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FIVE YEAR TOTAL
REIMBURSEMENT-OTHER LOCAL GOVT	-	-	200,000	-	-	-	200,000
REIMBURSEMENT-CITY OF MEMPHIS	-	100,000	100,000	100,000	100,000	100,000	500,000
STATE FUNDING	432,520	8,000,000	500,000	-	-	-	8,500,000
FEDERAL FUNDING	-	1,170,000	1,000,000	1,000,000	1,000,000	1,000,000	5,170,000
PAY AS YOU GO	725,148	3,414,000	-	-	-	-	3,414,000
G.O. BONDS	186,487	-	100,000	5,220,000	775,000	100,000	6,195,000
TOTAL REVENUES	1,344,155	12,684,000	1,900,000	6,320,000	1,875,000	1,200,000	23,979,000
ENGINEERING/ARCHITECT	357,407	2,400,000	1,200,000	1,200,000	1,200,000	1,200,000	7,200,000
LAND ACQUISITION	-	-	700,000	120,000	675,000	-	1,485,000
CONSTRUCTION	886,748	10,284,000	-	5,000,000	-	-	15,284,000
OTHER	-	-	-	-	-	-	-
TOTAL ALLOCATIONS	1,344,155	12,684,000	1,900,000	6,320,000	1,875,000	1,200,000	23,979,000
COUNTY'S SHARE OF ALLOCATIONS	911,635	3,414,000	100,000	5,220,000	775,000	100,000	8,609,000

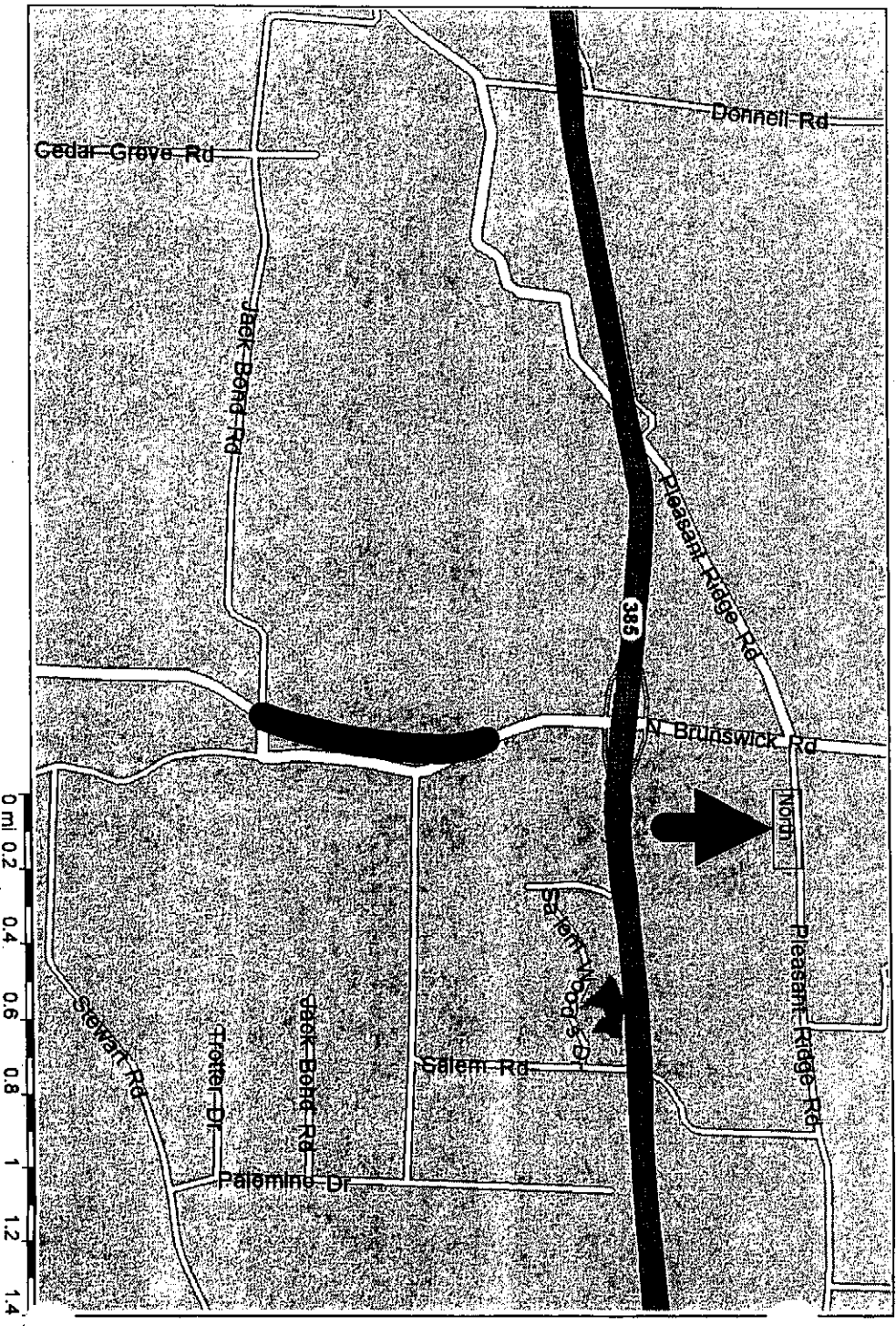
**BRUNSWICK ROAD**  
Project #: 100126

REVENUE SOURCE/ ALLOCATION TYPE	PRIOR YEARS	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FIVE YEAR TOTAL
REIMBURSEMENT-OTHER LOCAL GOVT							0
REIMBURSEMENT-CITY OF MEMPHIS							0
STATE FUNDING							0
FEDERAL FUNDING							0
PAY AS YOU GO							0
G.O. BONDS				120,000	675,000		795,000
TOTAL REVENUES	0	0	0	120,000	675,000	0	795,000
ENGINEERING/ARCHITECT							0
LAND ACQUISITION				120,000	675,000		795,000
CONSTRUCTION					675,000		0
OTHER							0
TOTAL ALLOCATIONS	0	0	0	120,000	675,000	0	795,000
COUNTY'S SHARE OF ALLOCATIONS	0	0	0	120,000	675,000	0	795,000

**PROJECT DESCRIPTION**

Location: From Jack Bond Road to Salem Road  
Creates a through connection of Brunswick Road by the elimination of two 90 degree turns on Jack Bond Road. This will increase the safety and capacity of Brunswick Road. The project is about 0.6 mile in length.  
The FY 2011 funds are for design and the FY 2012 funds are for right-of-way acquisition and construction.

**Brunswick Road**





**FITE ROAD**  
Project #: 100118

REVENUE SOURCE/ ALLOCATION TYPE	PRIOR YEARS	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FIVE YEAR TOTAL
REIMBURSEMENT-OTHER LOCAL GOVT							0
REIMBURSEMENT-CITY OF MEMPHIS							0
STATE FUNDING	432,520	8,000,000					8,000,000
FEDERAL FUNDING							0
PAY AS YOU GO	85,400	2,000,000					2,000,000
G.O. BONDS	186,487						0
<b>TOTAL REVENUES</b>	<b>684,407</b>	<b>10,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000,000</b>
ENGINEERING/ARCHITECT	357,407						0
LAND ACQUISITION							0
CONSTRUCTION	327,000	10,000,000					10,000,000
OTHER							0
<b>TOTAL ALLOCATIONS</b>	<b>684,407</b>	<b>10,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000,000</b>
<b>COUNTY'S SHARE OF ALLOCATIONS</b>	<b>186,487</b>	<b>2,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000,000</b>

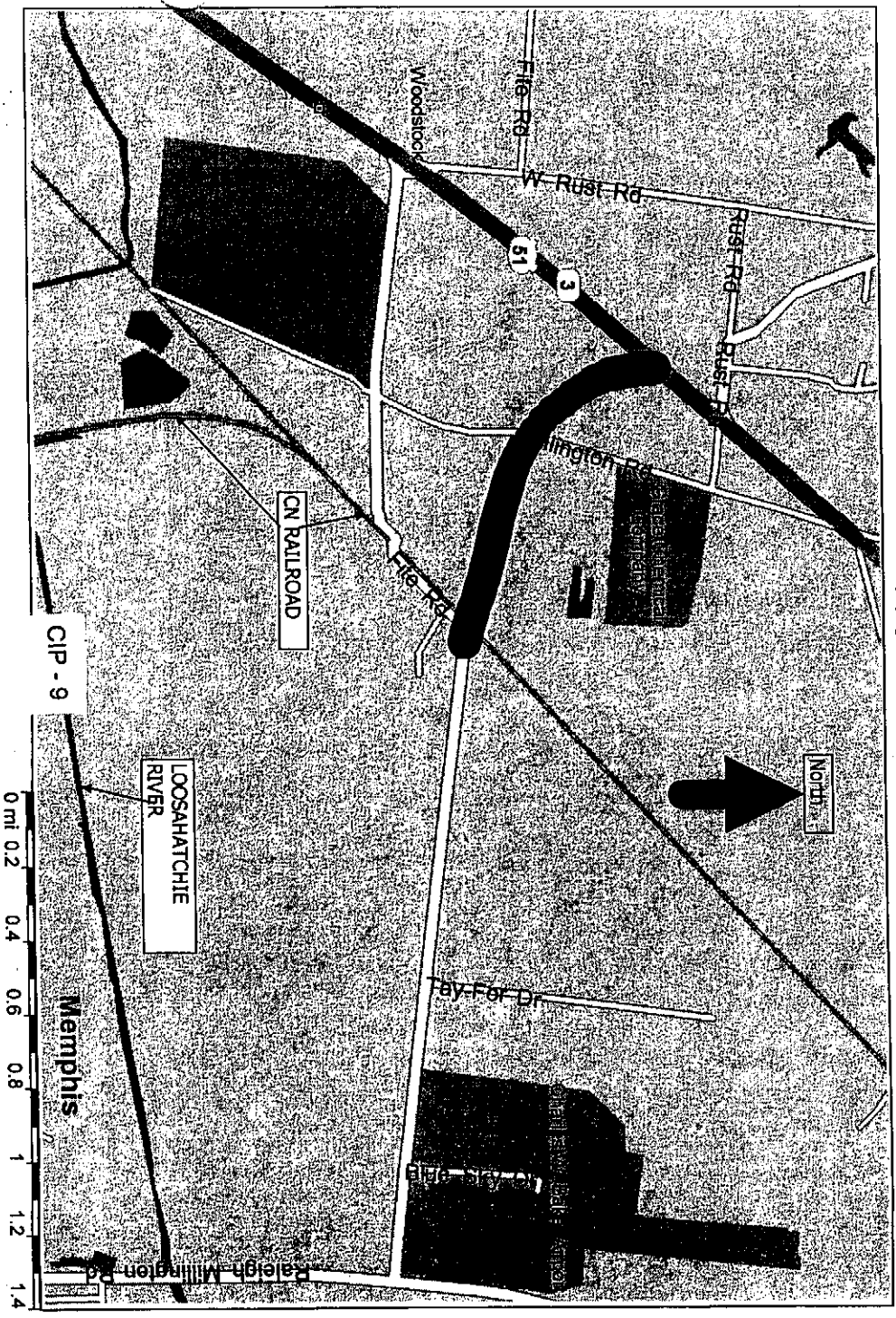
**PROJECT DESCRIPTION**

Construct a four lane roadway from Highway 51 to Woodstock Boulevard including a bridge over the CNIC Railroad. This 1.2 mile project will connect to the section of Fite Road from Woodstock Boulevard to Raleigh-Millington Road which was completed 7 years ago and provide a signalized intersection at Highway 51. The local funding represents 20% of total cost of the project. The remaining 80% is provided by TDOT (Tennessee Department of Transportation) from scarce local Surface Transportation Program (STP) funds under the highly competitive local Transportation Improvement Plan (TIP).

The project provides a badly needed regional east-west connection with security and emergency response implications important to residents in the Woodstock-Cuba area among others. The bridge, while improving access for the area, also removes the safety concern of train/automobile/truck crashes, particularly those involving chemical laden trucks and trains. The project will also relieve congestion during NASCAR events and thus have an impact on air quality.

Funding in 2006 was for preliminary engineering (PE) which includes National Environmental Protection Act (NEPA) requirements and completion of the design. Funding in 2009 will be for acquisition of right-of-way (ROW) and construction (CONST).

**Fite Road**

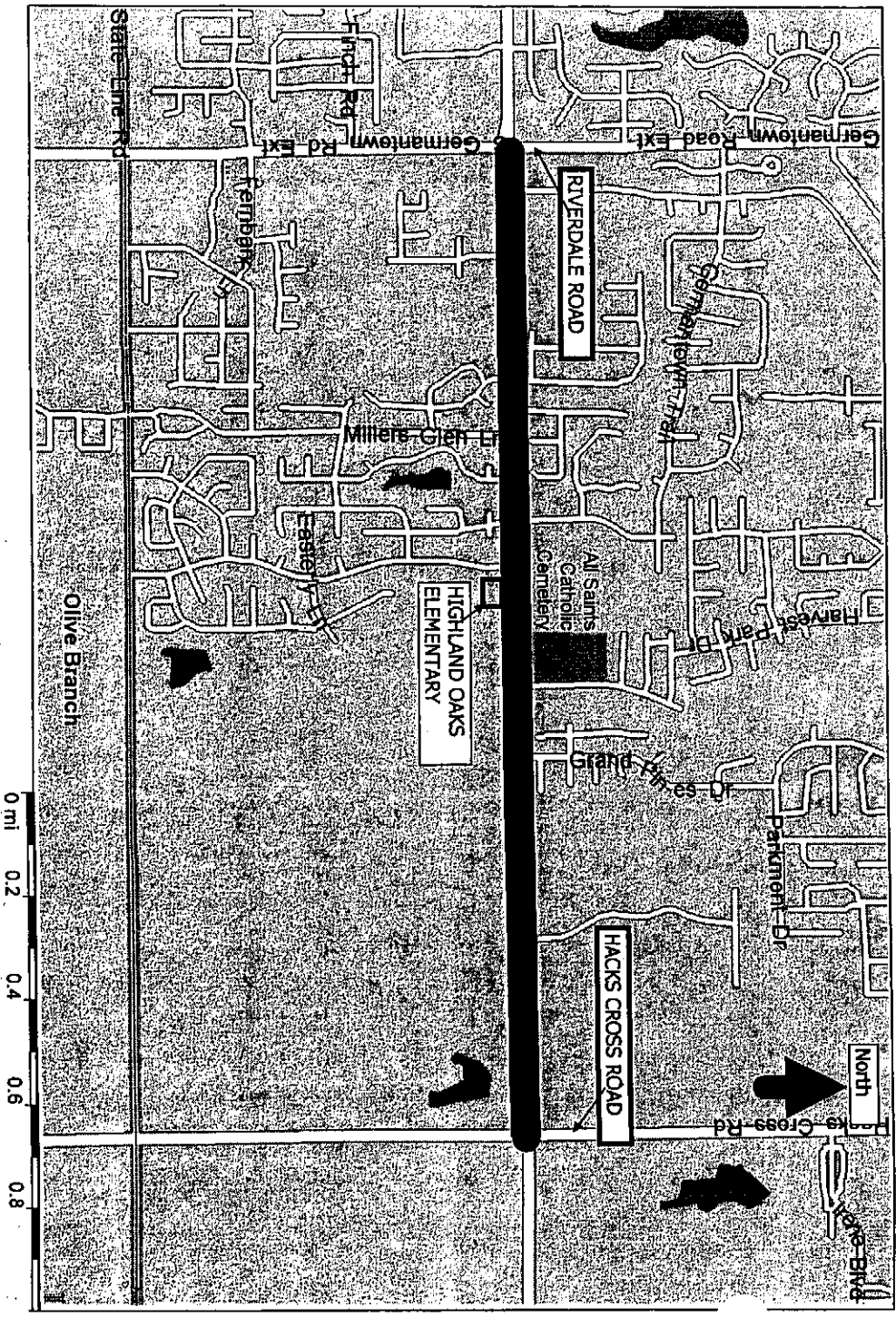


**HOLMES ROAD**  
Project #: 100142

REVENUE SOURCE/ ALLOCATION TYPE	PRIOR YEARS	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FIVE YEAR TOTAL
REIMBURSEMENT-OTHER LOCAL GOVT							0
REIMBURSEMENT-CITY OF MEMPHIS							0
STATE FUNDING							0
FEDERAL FUNDING							0
PAY AS YOU GO	459,748						0
G.O. BONDS				5,000,000			5,000,000
<b>TOTAL REVENUES</b>	<u>459,748</u>	<u>0</u>	<u>0</u>	<u>5,000,000</u>	<u>0</u>	<u>0</u>	<u>5,000,000</u>
ENGINEERING/ARCHITECT							0
LAND ACQUISITION							0
CONSTRUCTION	459,748			5,000,000			5,000,000
OTHER							0
<b>TOTAL ALLOCATIONS</b>	<u>459,748</u>	<u>0</u>	<u>0</u>	<u>5,000,000</u>	<u>0</u>	<u>0</u>	<u>5,000,000</u>
<b>COUNTY'S SHARE OF ALLOCATIONS</b>	<u>459,748</u>	<u>0</u>	<u>0</u>	<u>5,000,000</u>	<u>0</u>	<u>0</u>	<u>5,000,000</u>

**PROJECT DESCRIPTION**  
Design of a four lane from Hacks Cross to Riverdale starting in FY2008. Construction in FY2011.

## Holmes Road



**CHICKASAW BASIN AUTHORITY**  
Project #: 101906

REVENUE SOURCE/ ALLOCATION TYPE	PRIOR YEARS	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FIVE YEAR TOTAL
REIMBURSEMENT-OTHER LOCAL GOVT			200,000				200,000
REIMBURSEMENT-CITY OF MEMPHIS				500,000			0
REIMBURSEMENT-CBA		170,000					500,000
FEDERAL FUNDING		114,000					170,000
PAY AS YOU GO	200,000						114,000
G.O. BONDS							0
TOTAL REVENUES	200,000	284,000	700,000	0	0	0	984,000
ENGINEERING/ARCHITECT							0
LAND ACQUISITION			700,000				700,000
CONSTRUCTION	200,000	284,000					284,000
OTHER							0
TOTAL ALLOCATIONS	200,000	284,000	700,000	0	0	0	984,000
COUNTY'S SHARE OF ALLOCATIONS	200,000	114,000	0	0	0	0	114,000

**PROJECT DESCRIPTION**

Wolf River Environmental Restoration  
FY09 Construction of two boat ramps.  
FY9-10 Project land acquisition of 1,013 acres.

**METRO GROUNDWATER STUDY**  
Project #: 101926

REVENUE SOURCE/ ALLOCATION TYPE	PRIOR YEARS	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FIVE YEAR TOTAL
REIMBURSEMENT-OTHER LOCAL GOVT							0
REIMBURSEMENT-CITY OF MEMPHIS		100,000	100,000	100,000	100,000	100,000	500,000
STATE FUNDING		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0
FEDERAL FUNDING		100,000					5,000,000
PAY AS YOU GO			100,000	100,000	100,000	100,000	100,000
G.O. BONDS							400,000
TOTAL REVENUES	0	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	6,000,000
ENGINEERING/ARCHITECT							6,000,000
LAND ACQUISITION		1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	0
CONSTRUCTION							0
OTHER							0
TOTAL ALLOCATIONS	0	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	6,000,000
COUNTY'S SHARE OF ALLOCATIONS	0	100,000	100,000	100,000	100,000	100,000	500,000

**PROJECT DESCRIPTION**

Location: Countywide  
Cost share (75:25) with U.S. Army Corps of Engineers to study and develop a plan for preservation and protection of regional water supply aquifers.  
This is expected to be a \$10,000,000 project over 5 years. It is subject to obtaining Federal funding.  
Local governments cost share of 25% will be shared with participating sponsors. University of Memphis Groundwater Institute and the U. S. Geological Survey (USGS) will provide primary technical support.  
This project is to be phased:  
1. Data collection and reconciliation of existing data.  
2. Development and utilization of state-of-the-art technology to accurately define the regional hydrogeology.  
3. Development of computer models to address groundwater overuse and contamination.  
4. Development of "Best Management Practices" at watershed scale.

# COTTON CREEK SEWER SYSTEM

Project #: 100106

REVENUE SOURCE/ ALLOCATION TYPE	PRIOR YEARS	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FIVE YEAR TOTAL
REIMBURSEMENT-OTHER LOCAL GOVT							0
REIMBURSEMENT-CITY OF MEMPHIS							0
STATE FUNDING							0
FEDERAL FUNDING							0
PAY AS YOU GO							0
G.O. BONDS		1,200,000					1,200,000
							0
TOTAL REVENUES	0	1,200,000	0	0	0	0	1,200,000
ENGINEERING/ARCHITECT							1,200,000
LAND ACQUISITION		1,200,000					0
CONSTRUCTION							0
OTHER							0
TOTAL ALLOCATIONS	0	1,200,000	0	0	0	0	1,200,000
COUNTY'S SHARE OF ALLOCATIONS	0	1,200,000	0	0	0	0	1,200,000

## PROJECT DESCRIPTION

Design and construction of a sanitary sewer system in the Cotton Creek area of Shelby County. Fifty percent to be reimbursed by the residents of the area area through a monthly sewer fee.

**SHELBY COUNTY GOVERNMENT  
FIVE YEAR  
CAPITAL IMPROVEMENT PROGRAM**

<b>DIVISION: PARKS</b>							<b>TOTAL</b>
<b>PROJECT</b>	<b>FY 2009</b>	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>PLAN</b>	
Woodstock Park	400,000	0	0	0	0	400,000	
Sherry Goodman Northhaven Park	500,000	0	0	0	0	500,000	
<b>TOTAL</b>	<b>900,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>900,000</b>	

# PARKS SUMMARY

REVENUE SOURCE/ ALLOCATION TYPE	PRIOR YEARS	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FIVE YEAR TOTAL
REIMBURSEMENT-OTHER LOCAL GOVT	0	200,000	0	0	0	0	200,000
FEDERAL FUNDING	0	350,000	0	0	0	0	350,000
PAY AS YOU GO	0	350,000	0	0	0	0	350,000
G.O. BONDS	0	0	0	0	0	0	0
TOTAL REVENUES	0	900,000	0	0	0	0	700,000
ENGINEERING/ARCHITECT	0	50,000	0	0	0	0	50,000
CONSTRUCTION	0	850,000	0	0	0	0	850,000
TOTAL ALLOCATIONS	0	900,000	0	0	0	0	900,000
COUNTY'S SHARE OF ALLOCATIONS	0	350,000	0	0	0	0	350,000

**WOODSTOCK PARK**  
Project #: 101106

REVENUE SOURCE/ ALLOCATION TYPE	PRIOR YEARS	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FIVE YEAR TOTAL
REIMBURSEMENT-OTHER LOCAL GOVT PAY AS YOU GO		200,000					200,000
G.O. BONDS		200,000					200,000
							0
TOTAL REVENUES	0	400,000	0	0	0	0	400,000
CONSTRUCTION		400,000					400,000
TOTAL ALLOCATIONS	0	400,000	0	0	0	0	400,000
COUNTY'S SHARE OF ALLOCATIONS	0	200,000	0	0	0	0	200,000

**Projects**  
Park Improvements. For undeveloped 15 acre parcel that is an addition to Woodstock Park. Funding will include masterplan and is contingent on matching funds.

**SHERRY GOODMAN NORTHAVERN PARK**  
Project #: 101114

REVENUE SOURCE/ ALLOCATION TYPE	PRIOR YEARS	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FIVE YEAR TOTAL
FEDERAL PAY AS YOU GO		350,000					350,000
G.O. BONDS		150,000					150,000
TOTAL REVENUES	0	500,000	0	0	0	0	500,000
ENGINEERING/ARCHITECT CONSTRUCTION		50,000					50,000
		450,000					450,000
TOTAL ALLOCATIONS	0	500,000	0	0	0	0	500,000
COUNTY'S SHARE OF ALLOCATIONS	0	150,000	0	0	0	0	150,000

**Projects**  
Park Improvements. To include construction of local community center.

**SHELBY COUNTY GOVERNMENT  
FIVE YEAR  
CAPITAL IMPROVEMENT PROGRAM**

DIVISION: PUBLIC HEALTH							TOTAL
PROJECT	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	PLAN	
Building Improvements	1,180,000	650,000	2,300,000	300,000	300,000	4,730,000	
TOTAL	1,180,000	650,000	2,300,000	300,000	300,000	4,730,000	



# PUBLIC HEALTH SUMMARY

REVENUE SOURCE/ ALLOCATION TYPE	PRIOR YEARS	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FIVE YEAR TOTAL
REIMBURSEMENT-OTHER LOCAL GOVT	0	0	0	0	0	0	0
REIMBURSEMENT-CITY OF MEMPHIS	0	675,000	575,000	1,150,000	150,000	150,000	2,700,000
STATE FUNDING	0	0	0	0	0	0	0
FEDERAL FUNDING	0	0	0	0	0	0	0
PAY AS YOU GO	0	505,000	0	0	0	0	505,000
G.O. BONDS	0	0	75,000	1,150,000	150,000	150,000	1,525,000
<b>TOTAL REVENUES</b>	<b>0</b>	<b>1,180,000</b>	<b>650,000</b>	<b>2,300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>4,730,000</b>
ENGINEERING/ARCHITECT	0	0	0	0	0	0	0
LAND ACQUISITION	0	0	0	0	0	0	0
CONSTRUCTION	0	0	0	0	0	0	0
OTHER	0	1,180,000	650,000	2,300,000	300,000	300,000	4,730,000
<b>TOTAL ALLOCATIONS</b>	<b>0</b>	<b>1,180,000</b>	<b>650,000</b>	<b>2,300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>4,730,000</b>
<b>COUNTY'S SHARE OF ALLOCATIONS</b>	<b>0</b>	<b>505,000</b>	<b>75,000</b>	<b>1,150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>2,030,000</b>

## HEALTH DEPARTMENT BUILDING IMPROVEMENTS Project #: 101315

REVENUE SOURCE/ ALLOCATION TYPE	PRIOR YEARS	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FIVE YEAR TOTAL
REIMBURSEMENT-CITY OF MEMPHIS	0	675,000	575,000	1,150,000	150,000	150,000	2,700,000
PAY AS YOU GO	0	505,000	75,000	1,150,000	150,000	150,000	1,525,000
G.O. BONDS	0	1,180,000	650,000	2,300,000	300,000	300,000	4,730,000
<b>TOTAL REVENUES</b>	<b>0</b>	<b>1,180,000</b>	<b>650,000</b>	<b>2,300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>4,730,000</b>
OTHER		1,180,000	650,000	2,300,000	300,000	300,000	4,730,000
<b>TOTAL ALLOCATIONS</b>	<b>0</b>	<b>1,180,000</b>	<b>650,000</b>	<b>2,300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>4,730,000</b>
<b>COUNTY'S SHARE OF ALLOCATIONS</b>	<b>0</b>	<b>505,000</b>	<b>75,000</b>	<b>1,150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>1,525,000</b>

### PROJECT DESCRIPTION

The Health Division is a joint agency with the City of Memphis. The City of Memphis will reimburse the County for 50% of these projects. The County has previously appropriated \$670,000 for the medical management system. Therefore, our share is reduced by this amount.

1. Asbestos removal at 814 Jefferson	150,000	150,000	150,000	150,000	150,000	150,000	750,000
2. Replace 3 boilers	200,000						200,000
3. Medical Management System	830,000	500,000	150,000	150,000	150,000	150,000	1,780,000
4. Forensic Center Equipment			2,000,000				2,000,000
<b>Total</b>	<b>1,180,000</b>	<b>650,000</b>	<b>2,300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>4,730,000</b>

1. Remove asbestos from the first floor of 814 Jefferson.
2. Replace 3 boilers at 814 Jefferson that are over 30 years old and have significant maintenance problems.
3. Obtaining and Implementing an integrated system to maintain, share and track personal health records for inmates and others.

This project will also require additional operating costs.

**SHELBY COUNTY GOVERNMENT  
FIVE YEAR  
CAPITAL IMPROVEMENT PROGRAM**

<b>DIVISION: JUSTICE SYSTEM</b>							<b>TOTAL</b>
<b>PROJECT</b>	<b>FY 2009</b>	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>PLAN</b>	
Criminal Justice Center	500,000	500,000	650,000	1,300,000	1,000,000	3,950,000	
Juvenile Court	600,000	0	201,600	0	0	801,600	
Sheriff	475,000	0	0	0	0	475,000	
<b>TOTAL</b>	<b>1,575,000</b>	<b>500,000</b>	<b>851,600</b>	<b>1,300,000</b>	<b>1,000,000</b>	<b>5,226,600</b>	

# JUSTICE SYSTEM SUMMARY

REVENUE SOURCE/ ALLOCATION TYPE	PRIOR YEARS	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FIVE YEAR TOTAL
PAY AS YOU GO	340,000	1,575,000	0	0	0	0	1,575,000
G.O. BONDS	0	0	500,000	851,600	1,300,000	1,000,000	3,651,600
TOTAL REVENUES	340,000	1,575,000	500,000	851,600	1,300,000	1,000,000	5,226,600
CONSTRUCTION	340,000	1,100,000	500,000	851,600	1,300,000	1,000,000	4,751,600
OTHER	0	475,000	0	0	0	0	475,000
TOTAL ALLOCATIONS	340,000	1,575,000	500,000	851,600	1,300,000	1,000,000	5,226,600
COUNTY'S SHARE OF ALLOCATIONS	340,000	1,575,000	500,000	851,600	1,300,000	1,000,000	3,651,600

## CRIMINAL JUSTICE CENTER

Project #: 101505

REVENUE SOURCE/ ALLOCATION TYPE	PRIOR YEARS	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FIVE YEAR TOTAL
PAY AS YOU GO	340,000	500,000	500,000	650,000	1,300,000	1,000,000	500,000
G.O. BONDS	0	0	500,000	650,000	1,300,000	1,000,000	3,450,000
TOTAL REVENUES	340,000	500,000	500,000	650,000	1,300,000	1,000,000	3,950,000
CONSTRUCTION	340,000	500,000	500,000	650,000	1,300,000	1,000,000	3,950,000
TOTAL ALLOCATIONS	340,000	500,000	500,000	650,000	1,300,000	1,000,000	3,950,000
COUNTY'S SHARE OF ALLOCATIONS	0	0	500,000	650,000	1,300,000	1,000,000	3,450,000

### PROJECT DESCRIPTION

1. HVAC Controls Retrofit/VAV in CJC
2. Waterproofing
3. Boiler Replacement @ 201 Poplar

TOTAL	340,000	500,000	500,000	650,000	1,300,000	1,000,000	4,290,000
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1. HVAC controls retrofit/VAV - this project includes repairs and upgrades to the primary for the Criminal Justice Center air handling units for the Criminal Justice Center. The repairs and upgrades include replacing existing pneumatic controls with DDC controls, connecting and integrating the new controls into the current automation system, replacing control valves, cleaning all coils and removing all deactivated components. This is a five year project to be completed in FY 2012.

2. Waterproof exterior of building to stop water leaks.

3. Periodic replacement of boilers as they reach the end of their useful life.

**JUVENILE COURT**  
Project #: 101702

REVENUE SOURCE/ ALLOCATION TYPE	PRIOR YEARS	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FIVE YEAR TOTAL
PAY AS YOU GO		600,000					600,000
G.O. BONDS			0	201,600	0	0	201,600
TOTAL REVENUES	0	600,000	0	201,600	0	0	801,600
CONSTRUCTION		600,000		201,600			801,600
TOTAL ALLOCATIONS	0	600,000	0	201,600	0	0	801,600
COUNTY'S SHARE OF ALLOCATIONS	0	600,000	0	201,600	0	0	801,600

**PROJECT DESCRIPTION**

In FY2009, replace roof on the 1930's and 1960's sections of the facility (\$400,000) and split one courtroom into two courtrooms (\$200,000).

In FY2011, replace windows in the old section of the facility which will eliminate leaks and improve energy efficiency.

**SHERIFF**  
Project #: 101527

REVENUE SOURCE/ ALLOCATION TYPE	PRIOR YEARS	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FIVE YEAR TOTAL
PAY AS YOU GO		475,000					475,000
G.O. BONDS							0
TOTAL REVENUES	0	475,000	0	0	0	0	475,000
OTHER		475,000					475,000
TOTAL ALLOCATIONS	0	475,000	0	0	0	0	475,000
COUNTY'S SHARE OF ALLOCATIONS	0	0	0	0	0	0	0

**PROJECT DESCRIPTION**

Automatic Vehicle Locator system  
Tower and Shelter Removal

315,000  
160,000  
475,000

**SHELBY COUNTY GOVERNMENT  
FIVE YEAR  
CAPITAL IMPROVEMENT PROGRAM**

<b>DIVISION: GENERAL GOVERNMENT</b>							<b>TOTAL</b>
<b>PROJECT</b>	<b>FY 2009</b>	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>PLAN</b>	
Office Buildings	1,100,000	1,000,000	2,250,000	1,500,000	1,000,000	6,850,000	
Information Technology	2,650,000	475,000	800,000	5,400,000	1,850,000	11,175,000	
Convention Center	225,000	250,000	350,000	350,000	350,000	1,525,000	
Project Contingencies	900,000	1,000,000	1,000,000	1,000,000	24,244,000	28,144,000	
Parking Garage	1,275,000	11,000,000	0	0	0	12,275,000	
Election Commission	0	2,500,000	0	0	0	2,500,000	
<b>TOTAL</b>	<b>6,150,000</b>	<b>16,225,000</b>	<b>4,400,000</b>	<b>8,250,000</b>	<b>27,444,000</b>	<b>62,469,000</b>	

# GENERAL GOVERNMENT SUMMARY

REVENUE SOURCE/ ALLOCATION TYPE	PRIOR YEARS	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FIVE YEAR TOTAL
STATE FUNDING	0	0	0	0	0	17,433,000	17,433,000
PAY AS YOU GO	0	5,925,000	0	0	0	0	5,925,000
G.O. BONDS	0	225,000	16,225,000	4,400,000	8,250,000	10,011,000	39,111,000
TOTAL REVENUES	0	6,150,000	16,225,000	4,400,000	8,250,000	27,444,000	62,469,000
ENGINEERING/ARCHITECT	0	0	0	0	0	0	0
LAND ACQUISITION	0	0	0	0	0	0	0
CONSTRUCTION	0	3,000,000	13,000,000	3,250,000	2,500,000	25,244,000	46,994,000
OTHER	0	3,150,000	3,225,000	1,150,000	5,750,000	2,200,000	15,475,000
TOTAL ALLOCATIONS	0	6,150,000	16,225,000	4,400,000	8,250,000	27,444,000	62,469,000
COUNTY'S SHARE OF ALLOCATIONS	0	225,000	16,225,000	4,400,000	8,250,000	10,011,000	39,111,000

## OFFICE BUILDINGS Project #: 101710

REVENUE SOURCE/ ALLOCATION TYPE	PRIOR YEARS	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FIVE YEAR TOTAL
PAY AS YOU GO		1,100,000	1,000,000	2,250,000	1,500,000	1,000,000	1,100,000
G.O. BONDS	0	1,100,000	1,000,000	2,250,000	1,500,000	1,000,000	5,750,000
TOTAL REVENUES	0	1,100,000	1,000,000	2,250,000	1,500,000	1,000,000	6,850,000
CONSTRUCTION		1,100,000	1,000,000	2,250,000	1,500,000	1,000,000	6,850,000
OTHER	0	1,100,000	1,000,000	2,250,000	1,500,000	1,000,000	6,850,000
TOTAL ALLOCATIONS	0	1,100,000	1,000,000	2,250,000	1,500,000	1,000,000	6,850,000
COUNTY'S SHARE OF ALLOCATIONS	0	1,100,000	1,000,000	2,250,000	1,500,000	1,000,000	6,850,000
PROJECT DESCRIPTION							
1. Fan Coil System @ 160 N. Main		500,000	500,000	500,000	500,000	500,000	2,500,000
2. ADA Upgrades in various buildings		500,000	500,000	500,000	500,000	500,000	2,500,000
3. ADA Sidewalk Accessibility		100,000					100,000
4. Parking Lot/Lighting @ 1075 Mullins Station				1,000,000	500,000		1,500,000
5. Waterproof Exterior of Archives Building				250,000			250,000
TOTAL		1,100,000	1,000,000	2,250,000	1,500,000	1,000,000	6,850,000

1. Replace all water piping associated with the HVAC system throughout the building
2. Upgrade existing SCG facilities to achieve compliance with current building codes with respect to provisions of the ADA. This is a multi-year project. The SCG building inventory will be surveyed to determine extent of need, and implementation will be prioritized according to greatest need.
3. Upgrade existing sidewalks to meet ADA requirements.
4. The original health care function of the building ceased in 2001. The building has subsequently been converted to an administrative function. The employee occupancy has increased from approximately 200 employees to near 500 employees. The daily customer load has also increased to over 500 customers per day. Consequently, the parking lot has to be increased to meet customer traffic. Also, insufficient drainage surrounding the building allows flooding conditions during heavy rains.
5. Waterproof exterior of building to improve energy efficiency and make repairs on the building.

INFORMATION TECHNOLOGY	
Project #:	101714

REVENUE SOURCE/ ALLOCATION TYPE	PRIOR YEARS	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FIVE YEAR TOTAL
PAY AS YOU GO		2,650,000	475,000	800,000	5,400,000	1,850,000	2,650,000
G.O. BONDS	0		475,000	800,000	5,400,000	1,850,000	8,525,000
TOTAL REVENUES	0	2,650,000	475,000	800,000	5,400,000	1,850,000	11,175,000
OTHER	0	2,650,000	475,000	800,000	5,400,000	1,850,000	11,175,000
TOTAL ALLOCATIONS	0	2,650,000	475,000	800,000	5,400,000	1,850,000	11,175,000
COUNTY'S SHARE OF ALLOCATIONS	0	2,650,000	475,000	800,000	5,400,000	1,850,000	11,175,000

#### PROJECT DESCRIPTION

1. Network/Host Servers Upgrade and/or Replacement	850,000			400,000	400,000	450,000	2,100,000
2. Mainframe computer SCAS Upgrade	400,000						400,000
3. Telecom/Data Closet Buildouts		475,000					475,000
4. Replacement of Financial Systems	1,100,000						1,100,000
5. Convert Criminal Justice to modern interfaces	300,000						300,000
6. Replace JMS/JSS/IMS, the core criminal justice system			400,000	5,000,000	1,000,000	6,400,000	6,400,000
7. Replace Service Desk Express					250,000	250,000	250,000
8. Upgrade computer flooring					150,000	150,000	150,000

TOTAL	2,650,000	475,000	800,000	5,400,000	1,850,000		11,175,000
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Items 1, 7 and 8 are replacing and/or upgrading equipment as they reach the end of their useful life and providing increased capacity as uses increase. Items 2 and 3 are upgrades to our mainframe computers to extend their useful life. Item 4 is to replace the financial systems which include personnel, payroll, purchasing and general ledger and financial reporting. The current systems were implemented in 1998.

Items 5 and 6 prepare for and then replace the three core criminal justice systems used by law enforcement, the jail, the corrections center and the courts.

CONVENTION CENTER	
Project #:	101701

REVENUE SOURCE/ ALLOCATION TYPE	PRIOR YEARS	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FIVE YEAR TOTAL
G.O. BONDS		225,000	250,000	350,000	350,000	350,000	1,525,000
TOTAL REVENUES		225,000	250,000	350,000	350,000	350,000	1,525,000
OTHER		225,000	250,000	350,000	350,000	350,000	1,525,000
TOTAL ALLOCATIONS		225,000	250,000	350,000	350,000	350,000	1,525,000
COUNTY'S SHARE OF ALLOCATIONS		225,000	250,000	350,000	350,000	350,000	1,525,000

#### PROJECT DESCRIPTION

Funding provided for equipment and improvement at the Convention Center. The City of Memphis pays 50% of all approved projects.

**PROJECT CONTINGENCIES**  
Project #: 101999

REVENUE SOURCE/ ALLOCATION TYPE	PRIOR YEARS	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FIVE YEAR TOTAL
STATE FUNDING		900,000	1,000,000	1,000,000	1,000,000	17,433,000	17,433,000
PAY AS YOU GO		900,000	1,000,000	1,000,000	1,000,000	6,811,000	900,000
G.O. BONDS	0	900,000	1,000,000	1,000,000	1,000,000	24,244,000	28,144,000
TOTAL REVENUES		900,000	1,000,000	1,000,000	1,000,000	24,244,000	28,144,000
CONSTRUCTION		900,000	1,000,000	1,000,000	1,000,000	24,244,000	28,144,000
TOTAL ALLOCATIONS	0	900,000	1,000,000	1,000,000	1,000,000	24,244,000	28,144,000
COUNTY'S SHARE OF ALLOCATIONS	0	900,000	1,000,000	1,000,000	1,000,000	6,811,000	10,711,000

**PROJECT DESCRIPTION**

General Contingency:	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Total
General Government	800,000	800,000	800,000	800,000	800,000	4,000,000
Efficiency Projects	100,000	200,000	200,000	200,000	200,000	900,000

Correction Center						
Construction of 2 housing units					14,244,000	14,244,000
Construction of new Kitchen/Dining Facility					8,000,000	8,000,000
Construction of new perimeter fencing					0	0
Renovation of Main Building					1,000,000	1,000,000
Total Correction Center					23,244,000	23,244,000
Total	900,000	1,000,000	1,000,000	1,000,000	24,244,000	28,144,000

The general Contingency is for any changes that need to be made during each year. A portion of this is separate listed as efficiency projects to highlight that when projects are identified that result in future savings, they should be given priority. The Correction Center projects are contingent on the State agreeing the fund their share.

**PARKING GARAGE**  
Project #: 101739

REVENUE SOURCE/ ALLOCATION TYPE	PRIOR YEARS	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FIVE YEAR TOTAL
PAY AS YOU GO		1,275,000	11,000,000	0	0	0	1,275,000
G.O. BONDS	0	1,275,000	11,000,000	0	0	0	12,275,000
TOTAL REVENUES		1,275,000	11,000,000				12,000,000
CONSTRUCTION		1,000,000	11,000,000				12,000,000
OTHER	0	275,000					275,000
TOTAL ALLOCATIONS	0	1,275,000	11,000,000	0	0	0	12,275,000
COUNTY'S SHARE OF ALLOCATIONS	0	1,275,000	11,000,000	0	0	0	12,275,000

**PROJECT DESCRIPTION**

Move all current operations from 157 poplar Building, including any construction or renovations necessary for those moves. After the building is empty, demolish the 157 Poplar Building and construction of a 1,000 car parking facility at that location.

**ELECTION COMMISSION**  
Project #: 101716

REVENUE SOURCE/ ALLOCATION TYPE	PRIOR YEARS	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FIVE YEAR TOTAL
PAY AS YOU GO			2,500,000	0	0	0	2,500,000
G.O. BONDS	0	0	2,500,000	0	0	0	2,500,000
TOTAL REVENUES			2,500,000				0
ENGINEERING/ARCHITECT			2,500,000				0
LAND ACQUISITION			2,500,000	0			0
CONSTRUCTION			2,500,000				0
OTHER		0					0
TOTAL ALLOCATIONS	0	0	2,500,000	0	0	0	2,500,000
COUNTY'S SHARE OF ALLOCATIONS	0	0	2,500,000	0	0	0	2,500,000

**PROJECT DESCRIPTION**

New voter registration system.



**SHELBY COUNTY GOVERNMENT  
FIVE YEAR  
CAPITAL IMPROVEMENT PROGRAM**

<b>DIVISION: SCHOOLS</b>							<b>TOTAL</b>
<b>PROJECT</b>	<b>FY 2009</b>	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>PLAN</b>	
Schools-Needs Assessment	60,000,000	TBD	TBD	TBD	TBD	TBD	60,000,000
<b>TOTAL</b>	<b>60,000,000</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>	<b>60,000,000</b>

TDB - Funding for school capital needs will be determined by the Shelby County Board of Commissioners in the future based upon the recommendations of the Needs Assessment Committee.

## SCHOOLS SUMMARY

REVENUE SOURCE/ ALLOCATION TYPE	PRIOR YEARS	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FIVE YEAR TOTAL
G.O. BONDS	0	60,000,000	TBD	TBD	TBD	TBD	60,000,000
TOTAL REVENUES	0	60,000,000	TBD	TBD	TBD	TBD	60,000,000
CONSTRUCTION	0	60,000,000	TBD	TBD	TBD	TBD	60,000,000
TOTAL ALLOCATIONS	0	60,000,000	TBD	TBD	TBD	TBD	60,000,000
COUNTY'S SHARE OF ALLOCATIONS	0	60,000,000	TBD	TBD	TBD	TBD	60,000,000

<b>SCHOOLS-NEEDS ASSESSMENT</b> Project #: 101999
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REVENUE SOURCE/ ALLOCATION TYPE	PRIOR YEARS	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FIVE YEAR TOTAL
G.O. BONDS		60,000,000	TBD	TBD	TBD	TBD	60,000,000
TOTAL REVENUES	0	60,000,000	TBD	TBD	TBD	TBD	60,000,000
CONSTRUCTION		60,000,000	TBD	TBD	TBD	TBD	60,000,000
TOTAL ALLOCATIONS	0	60,000,000	TBD	TBD	TBD	TBD	60,000,000
COUNTY'S SHARE OF ALLOCATIONS	0	60,000,000	TBD	TBD	TBD	TBD	60,000,000

Funding for school constructions and improvement allocated between the County Schools and the Memphis Schools based on average d attendance (ADA) . The funding agreement dated August 15, 2005 commits funding of \$60,000,000 for FY 2009.

TDB - Funding for school capital needs will be determined by the Shelby County Board of Commissioners in the future based upon the recommendations of the Needs Assessment Committee.